

2024 Annual Report



115 Otis Drive, Nackawic, NB E6G 2P1 506-575-2241 office@nackawic-millville.com

Table of Contents

Foreword	Page 3
Mayor's Message	Page 4
Nackawic-Millville Rural Community Ward Map	Page 5
Council Composition	Page 5-6
Council Renumeration	Page 6
Council Committees	Page 7
Regular Council Meetings	Page 8
Special Council Meetings	Page 9
Closed Sessions	Page 9-10
2024 Operating Budgets	Page 11
General Operating Services	Page 12-14
2024 Financial Contributions & Donations	Page 15
Utility Services	Page 15
2024 Capital Projects	Page 15-20
2024 Audited Financial Statements	Page 21-52

FOREWORD

Introduction

Section 105 of the Local Governance Act, S.N.B. 2017, c.18 requires that a local government prepares an annual report containing the information prescribed by New Brunswick Regulation 2018-54, under the Local Governance Act. It also requires that a local government posts its annual report on its website and makes the report available for examination by the public in the office of the Clerk during regular business hours.

Section 3 of New Brunswick Regulation 2018-54 states that on or before June 30 in each year, a local government shall prepare an annual report, referred to in section 105(1) of the Local Governance Act, for the preceding fiscal year.

The content required in the annual report is detailed in Section 4 of the New Brunswick Regulation 2018-54 and is also included on the Table of Contents page of this document.

Annual Report

This Report contains general information about Nackawic-Millville Rural Community such as its population, tax base, as well as more detailed information regarding municipal council, the provision of grants, and the types and cost of the services provided.

The 2024 Audited Financial Statements prepared by Shannon & Buffett are included in









<u>Mayor's Message</u>

Our second year as a newly restructured community through 2024 continued to be busy with many diverse initiatives and projects. One of the significant initiatives that Council worked through in 2024 was the development of a 5-year Strategic Plan for the community. The plan focused on 4 key topics: population growth and economic development, community enrichment, efficient delivery of services, and sustainable governance. Substantial work was completed in 2024 towards finalizing the plan and public meetings were held to present the plan to residents in the Spring of 2025.

On the front of population growth and economic development, we were successful in becoming the first municipality in New Brunswick to receive funding under the Government of New Brunswick Housing

for All strategy. This funding of roughly \$6 million was provided to assist our community in the infrastructure for a new housing development. Work on Phase 1 of the development began in December of 2024 and continues. Our community was also successful in an application with the Government of Canada for the Housing Accelerator Fund II initiative. Funding for that initiative will provide approximately \$1.7 million toward housing and community development projects over the next four years. This level of assistance by Federal and Provincial governments was unprecedented for our community and has allowed us to move forward on important population growth and economic development projects.

Destination Nackawic Economic Development Corporation hosted the second annual Destination Nackawic Smallmouth Open fishing tournament. The event featured 80 2-person teams for the 2-day team event, bringing competitors from Ontario to Nova Scotia. The event also featured a Youth Fishing derby on the second day of the event, with approximately 40 youths aged 2 to 15 who participated in that event. The Pan American Black Bass Championship came in September, co-hosted with Fredericton Capital Region Tourism. Teams represented Mexico, Dominican Republic, Columbia, Puerto Rico, China, USA, Canada, and representation from two First Nation teams, one from Ontario and the other, New Brunswick. This 3-day event shone a spotlight on our community and provided a great economic boost to our local businesses.

Council committees continued to work on various initiatives and establish key relationships with other organizations to navigate the new reality that we faced following municipal reform. Adapting and establishing policy that will work for a larger community continues to be challenging work for the Council and committee members. Work began on establishing pre-engineering support to replace the Dumfries Fire and Community Hall. Construction also continued on the Millville ballfield upgrade and outdoor kitchen project to be opened in early summer 2025.

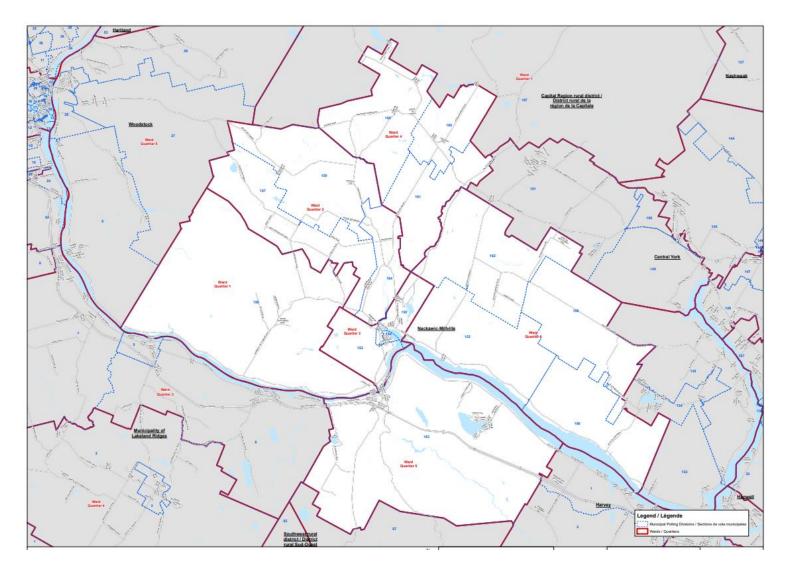
All in all, we had a challenging, but very successful second year. We are so lucky to have such a productive and effective Council, complemented by of our municipal employees, Fire Department volunteers, and community volunteers, who work hard to keep everything running smoothly and looking great. Many thanks to all of them for their efforts and loyalty.

To our residents – thank you all for entrusting us to do this work towards the betterment and growth of our community.

Yours sincerely, Tim Fox, Mayor

Nackawic-Millville Rural Community

On January 1, 2023 a newly formed municipality of Nackawic Millville Rural Community was created due to local governance reform. The former Town of Nackawic, Village of Millville, Local Service Districts of Southampton, Dumfries and a portion of Queensbury amalgamated to form our new municipality. The community grew in population to an estimated 4400 residents and the boundaries expanded to encompass approximately 800 square kilometers. Below is the municipal boundary map indicating each ward.



Council Composition

Nackawic-Millville Rural Community was divided into six wards. The composition of Council consisted of the position of Mayor being elected at large and each ward being represented by one Councillor, with the exception of Nackawic having two Councillor representatives. Each Councillor represents approximately 500 residents in population. The following are the elected and acclaimed Councillors representing each ward:



Katie Nozzolillo Ward 1 Southampton



Jeff Clark Ward 2 Temperance Vale



Deputy Mayor Greg MacFarlane Ward 3 Nackawic



Robert Simpson Ward 3 Nackawic



Colin Trail Ward 4 Millville



Steve Meldrum Ward 5 Dumfries



Errol Graham Ward 6 Queenbury

2024 Council Remuneration

Postion	Annual Budget Honorarium	Actual Honorarium	Annual Budget Expenses	Actual Expenses
Mayor	\$12,000	\$10,882	\$ 1,947	\$1,766
Deputy Mayor	\$ 6,000	\$ 0	\$ 1,550	\$ 0
Councillor	\$28,800	\$23,940	\$ 5,853	\$5,127
Total	\$46,800	\$34,822	\$ 9,350	\$6,893

Mayor & Council are paid \$22.50 per committee meeting and \$.58/km for travelling outside of the municipality on offical business that is in addition to their monthly expenses.

Council Committees

Council members are appointed to various council committees and adhoc committees to serve on. The Committee's provide recommendations to Council throughout the year.

Mayor Fox - Finance

Human Resources

Capital Region Service Commission

Employee Pensions Communications By-Law Review

Destination Nackawic Economic Development Corp.

Deputy Mayor MacFarlane - Finance

Communications
By-Law Review

Destination Nackawic Economic Development Corp.

Councillor Nozzilillo - Recreation

Protective Services Communications By-Law Review Road & Street Safety

Destination Nackawic Economic Development Corp.

Councillor Simpson - Finance

Public Works

Human Resources Road & Street Safety

Destination Nackawic Economic Development Corp.

Councillor Clark - Recreation

Public Works By-Law Review

Mactaguac Country Chamber of Commerce

Councillor Trail - Protective Services (Fire, EMO, Police)

Human Resources By-Law Review

Destination Nackawic Economic Development Corp.

Councillor Graham - Library & Recreation

Councillor Meldrum - Protective Services (Fire, EMO, Police)

Public Works

Regular Council Meetings

Council meets on the first and third Monday of each month in the Council Chambers at the Municipal Office. If the Monday falls on a holiday, the regular meeting will be held on the Tuesday following the holiday. All Council meetings are open to the public. The following table represents the dates of all regular council meetings and Council's attendance record for 2024.

Meeting Date	Mayor Fox	Deputy Mayor MacFarlane	Councillor Meldrum	Councillor Clark	Councillor Graham	Councillor Nozzolillo	Councillor Simpson	Councillor Trail
January 8	✓	✓		×	V	✓	✓	✓
January 22	✓	*		×	V	✓	✓	✓
February 5	✓	✓		✓	×	✓	✓	✓
February 20	✓	*		✓	V	✓	✓	✓
March 4	✓	✓		✓	V	×	✓	✓
March 18	✓	✓		✓	V	✓	✓	✓
April 2	×	✓		✓	V	✓	V	✓
April 15	✓	✓		✓	V	✓	✓	✓
May 6	✓	✓	Sworn In	✓	×	✓	✓	×
May 21	✓	✓	✓	✓	V	✓	✓	✓
June 3	×	✓	✓	✓	V	✓	✓	✓
June 17	✓	×	✓	✓	V	✓	✓	✓
July 2	✓	✓	✓	✓	V	✓	✓	✓
July 15	✓	×	✓	✓	V	✓	✓	✓
August 6	✓	✓	✓	✓	V	✓	✓	✓
August 19	✓	×	✓	✓	V	✓	✓	✓
September 3	✓	×	✓	✓	✓	×	✓	✓
September 16	✓	✓	✓	✓	✓	✓	✓	✓
October 7	✓	×	✓	×	×	✓	✓	✓
October 21	✓	✓	×	✓	✓	✓	✓	✓
November 4	✓	×	✓	✓	✓	✓	✓	×
November 18	✓	✓	✓	✓	×	✓	✓	✓
December 2	✓	✓	✓	✓	×	✓	✓	✓
December 16	✓	✓	✓	✓	✓	✓	✓	✓

✓ = Present
✓ = Absent
✓ = Virtual (electronic)

Special Council Meetings

In 2024 there were five Special Council meetings as outlined in the table below. The dates, Councillors in attendance and agenda items were as follows:

Meeting Date	Agenda Items	Mayor Fox	Deputy Mayor MacFarlane	Councillor Meldrum	Councillor Clark	Councillor Graham	Councillor Nozzolillo	Councillor Simpson	Councillor Trail
April 30	Housing Hub Development Project – RDC Funding Application	✓	✓	Before Sworn In	✓	✓	×	✓	✓
Oct. 1	Garbage Truck & Trackless with Snowblower Purchase	V	V	✓	✓	*	×	✓	✓
Oct. 3	MCBB - Long Term Finance Application – Garbage Truck & Trackless with Snowblower	V	V	✓	×	×	×	✓	✓
Dec. 10	2025 Insurance Policy & 2025 General & Utility Budgets	✓	✓	✓	✓	✓	✓	✓	✓
Dec. 23	Year End Transfers	✓	✓	✓	✓	✓	✓	✓	✓

✓ = Present
✓ = Absent
V = Virtual (electronic)

Closed Sessions

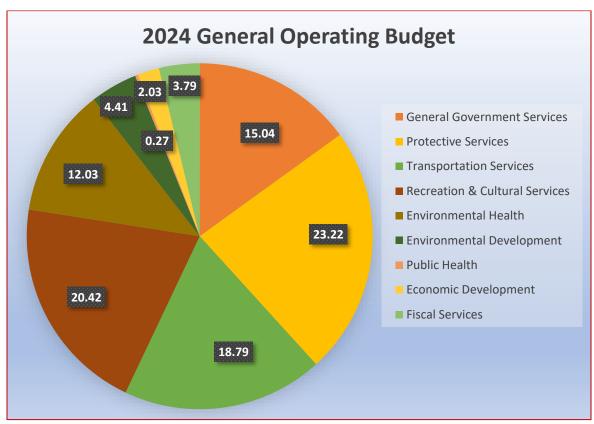
In 2024 Council went in to Closed Session on the following dates for the following reasons:

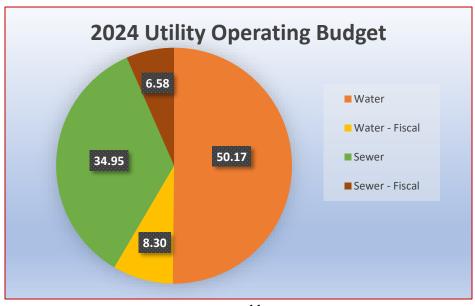
January 8	Local Governance Act Section 68(1)(c) provides the authority for a
	Closed Session of Council to discuss "information that could cause
	financial loss or gain to a person or the local government or could
	jeopardize negotiations leading to an agreement or contract"

February 5	Local Governance Act Section 68(1)(j) provides the authority for a Closed Session of Council to discuss "labour and employment matters, including the negotiation of collective agreements".
February 20	Local Governance Act Section 68(1)(c) provides the authority for a Closed Session of Council to discuss "information that could cause financial loss or gain to a person or the local government or could jeopardize negotiations leading to an agreement or contract".
March 4	Local Governance Act Section 68(1)(j) provides the authority for a Closed Session of Council to discuss "labour and employment matters, including the negotiation of collective agreements".
June 17	Local Governance Act Section 68(1)(b) provides the authority for a Closed Session of Council to discuss "personal information as defined in the Right to Information and Protection of Privacy Act".
July 2	Local Governance Act Section 68(1)(d) provides the authority for a Closed Session of Council to discuss "the proposed or pending acquisition or disposition of land".
July 15	Local Governance Act Section 68(1)(d) provides the authority for a Closed Session of Council to discuss "the proposed or pending acquisition or disposition of land".
September 16	Local Governance Act Section 68(1)(d) provides the authority for a Closed Session of Council to discuss "the proposed or pending acquisition or disposition of land".
October 7	Local Governance Act Section 68(1)(d) provides the authority for a Closed Session of Council to discuss "the proposed or pending acquisition or disposition of land".
October 21	Local Governance Act Section 68(1)(d) provides the authority for a Closed Session of Council to discuss "the proposed or pending acquisition or disposition of land".
November 4	Local Governance Act Section 68(1)(d) provides the authority for a Closed Session of Council to discuss "the proposed or pending acquisition or disposition of land".
December 2	Local Governance Act Section 68(1)(b) provides the authority for a Closed Session of Council to discuss "personal information as defined in the Right to Information and Protection of Privacy Act".
December 16	Local Governance Act Section 68(1)(j) provides the authority for a Closed Session of Council to discuss "labour and employment matters, including the negotiation of collective agreements"

2024 Operating Budgets

Nackawic-Millville Rural Community had a total tax base of \$351,811,300 for 2024 representing a 9.99% growth from the previous year. The General Operating budget was \$3,627,020 and Utility Operating budget was \$408,711. General Operating finished the year with a \$57,204 deficit and Utility a \$24,368 surplus. The charts below represent the percentage breakdowns of each department to the overall total budget.





Services provided by the municipality were as follows:

General Government Services

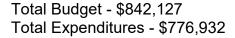
Administration is responsible for the overall daily governance and financial administration of the municipality. This includes council functions, general and financial management, legal matters, and compliance with legislation as well as civic relations.

Total Budget - \$545,321 Total Expenditures – \$537,830



Protective Services

Policing services, fire protection services, emergency measures, and animal control fall under protective services. There are three volunteer fire departments in our municipality – Dumfries, Nackawic, and North York. RCMP provides police protection and NBSPCA provides animal control services.





Transportation Services

The Public Works Department is responsible for roads and streets summer/winter maintenance, street lighting, traffic services, sidewalks, crosswalks, storm drains, flushing, culverts and other transportation related functions. DTI continues to provide service to roads and streets as they previously did prior to municipal reform.

Total Budget - \$681,419 Total Expenditures - \$605,171



Recreation & Cultural Services

This Recreation & Parks Department is responsible for the maintenance and operation of recreational facilities including the marina facilities, arena, parks and playgrounds, sports fields, waterfront, nature trail and other recreational assets. The Department also organizes seasonal recreation programming, prepares for annual fishing tournaments and special events and supports the annual festivities held on the waterfront grounds.



Municipal contributions to the Nackawic Public School Library are included under cultural services. A portion of salaries are subsidized by the municipality, and a grant is provided annually for the operations. The library offers numerous programs and various activities for all ages.

Total Budget - \$740,644 Total Expenditures - \$712,381



Environmental Health Services

The municipality began providing solid waste collection and disposal services for all wards, except the Nackawic ward due to contractual obligations, due to skyrocketing collection costs in 2023. The municipality purchased a new garbage truck and created 2 full-time positions within the Public Works Department. This resulted in approximately \$200,000



savings and an estimated 5 cent tax rate increase for our residents. In 2026 the Nackawic ward will be added on to the collection services and another full-time position will be established. With new regulations in place, Recycling collection remains collected by Fero at no cost to the taxpayers.

Total Budget - \$436,464 Total Expenditures - \$532,162



Environmental Development

These services are provided by the Capital Region Service Commission and include issuance of all building permits, variances, inspections, planning, zoning and subdivision processes.

Tourism services are provided by Fredericton Tourism mandated through the Capital Region Service Commission and smaller tourism items by the municipality.

Total Budget - \$159,852 Total Expenditures - \$173,815



Economic Development

Services are provided by Ignite mandated through the Capital Region Service Commission and the municipality provides an annual transfer to the Destination Nackawic Economic Development Corporation for operations.

Total Budget - \$73,791 Total Expenditures - \$73,792



Public Health

The municipality committed to assisting with the cost of the Nackawic Health Centre expansion/renovations to accommodate physician and patient's needs. The commitment was completed in 2023, and the funds were re-allocated within the 2024 budget.

Total Budget - \$10,000 Total Expenditures - \$0

Fiscal Services

Capital purchases, projects, and debenture repayments to the Municipal Capital Borrowing Board are included under fiscal services. Financial contributions by the Federal and Provincial governments to capital projects are recorded in revenue while total project expenses are recorded under fiscal services.

Total Budget - \$137,402 Total Expenditures - \$438,228

Financial Contributions and Donations

During 2024 the following financial contributions and donations of \$500 or more were made:

\$500 NHS Student Leadership – assist students to attend national conference.

\$14,452 Nackawic Public School Library - annual donation for operations.

\$60,000 Destination Nackawic Economic Development Corporation – municipal

transfer for operations to promote economic development and growth in

our municipality.

UTILITY

Utility Operating

Utility provides water and sewer services to the majority of the residents of Nackawic, maintains two wells, a reservoir, a wastewater treatment plant and trickle filter plant along with many kilometers of water and sewer piping. 69 fire hydrants are maintained throughout Nackawic. A hydrant renewal program consists of the rehabilitation of 4-5 hydrants each year.

Total Budget - \$347,916 Total Expenditures - \$345,752



Fiscal Services

Utility fiscal services include capital utility projects, and debenture repayments to the Municipal Capital Borrowing Board.

Total Budget - \$60,795 Expenditures - \$51,833

2024 Capital Projects

Nackawic-Millville Rural Community had a very productive year with various capital projects in conjunction with funding from both Provincial and Federal governments. Some projects will be continuing into 2025 before completion. The following is a summary of each project, and the financial assistance received:

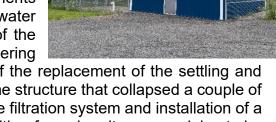
1) Trickle Filter Rehabilitation Project (Utility) - \$783,360

Canada – New Brunswick Integrated Bilateral Agreement for Investing in Canada

Infrastructure Program

Federal \$313,344 Provincial \$261,094 Municipal \$208,922

This project involves the renewal and enhancements to the existing trickle filter system of the wastewater treatment facility that services the north side of the municipality to extend its useful life. The engineering



began in June 2022 and upgrades consisted of the replacement of the settling and humus tanks, replacement of the aluminum dome structure that collapsed a couple of years ago with a building structure, repairs to the filtration system and installation of a flow meter. Majority of the work is completed with a few minor items remaining to be completed in 2025.

2) Ballfield Upgrade & Outdoor Kitchen Project (Millville) - \$416,273

Canada Community Building Fund - Unincorporated Areas

Federal \$230,999 Provincial \$175,274 Municipal \$10,000

Additional grant funding was received:

Regional Development Corporation

Provincial \$23,200 Municipal \$34,800



This project includes the rehabilitation of the ballfield and fencing, along with the construction of a building housing public washrooms and an outdoor kitchen complete with 3 charcoal barbecues. This facility allows residents and visitors a central location in the community to stop and enjoy a picnic, hold events and socialize. The work began in 2023, continued in 2024 and will be completed by summer, 2025. A security system and new lighting have been installed to make the park safer. New bleachers have been purchased for spectators to watch a ball game. The park has been named H.C. Greenlaw Memorial Park after Harry C. Greenlaw who, in the early days, focused on farming and community service. His dedication to Millville was inspirational and he constructed the community's first public building to house a bank, Canada Post and

residential apartments. A new sign was erected depicting the name bordered by a new perineal flower bed. Plans will be made to continue development in the future to enhance the property. A ribbon cutting ceremony and barbecue was held in July, 2025 for the grand opening.

3) Route 605 Chipseal & Road Rehabilitation Project (Millville) - \$300,000

Provincial \$300,000

This project included the rehabilitation of a 1.337 km section of Route 605 (Gunner Brook) leading into Millville. The road was rebuilt and the first layer of chipseal was laid with the second seal being completed in 2025.

4) Residential Development Plan Phase I & II - Nackawic - \$390,500

Provincial \$351,450 Municipal \$39,050

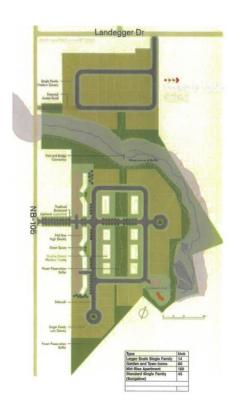
Plans began in 2023 and continued into 2024 to design a subdivision plan on 47 acres of municipally owned land and present an overall subdivision development project of single-family residential lots, multi-family residential lots, garden homes and/or rowhouse/townhouse lots.



Subdivision Development Project - \$6,720,947

Provincial \$6,048,852 Municipal \$672,094

Construction began on the new subdivision in December, 2024 with grubbing and is scheduled to be completed near the end of August, 2025. Phase 1 of the two-phase development will include the installation of underground infrastructure such as water and sewer lines, storm sewers, the building of streets, curbing, sidewalks and underground electrical. A lift station will be installed and the replacement of the culvert on Otis Drive at the south end of the property where the greenspace will connect to the nature trail. A total of 45 lots will be developed for single family residential homes and multi-family residential builds such as duplexes, garden homes, townhouses and apartment complexes.



5) Community Halls - Renovations & Upgrades - \$91,939

Canada Community Building Fund – Unincorporated Areas

Provincial \$91,939 dispersed as follows:

Temperance Vale Community Hall - \$18,025 Bear Island Community Hall - \$37,975 Middle Southampton Community Hall - \$35,939



While most of the upgrades and renovations to the community halls took place in 2023, the remaining work continued into 2024 for Middle Southampton Community Hall and Bear Island Community Hall.

Middle Southampton Community Hall replaced their existing septic tank with a new, larger concrete tank to accommodate increased occupancy.

Middle Southampton Community Hall also received \$6406 in additional funding through the energy audit program for carrying out recommended energy saving upgrades.

Bear Island Community Hall continued with renovations by replacing an exterior door and windows.

Bear Island Community Hall also received \$7422 in additional funding through the energy audit program for carrying out recommended energy saving upgrades.

6) Dumfries Fire Hall/Community Hall - \$177,450

Local Government Reform – Implementation Fund

Provincial \$177,450

Throughout 2023 studies were completed on the Dumfries Fire Hall/Community Hall with many serious issues being identified. The municipality has committed to the replacement of the fire hall/community hall in 2025-2026. Hatchard Engineering was engaged to develop plans for the new building, all aspects of engineering and drafting the tender for construction. The plans will be finalized, and the tender will be issued with anticipation of construction beginning in the summer of 2025.



7) Strategic Plan - \$26,643

Local Governance Reform – Implementation Fund

Provincial \$23,604 Municipal \$3,039

A strategic planning session was conducted with Council, administration, businesses and community organizations to outline the goals and priorities of the municipality for the next five years. The process began in 2024 and will be completed in the spring of 2025. Public meetings will be held in all six wards with Mayor Fox and members of Council presenting the final Strategic Plan to each community. A copy of the Strategic Plan can be found on the municipal website.



8) Level I GUDI Screening - \$11,993

Environmental Trust Fund

Provincial \$8,625 Municipal \$3,368

This project consisted of conducting Level 1 Groundwater Under the Direct Influence of Surface Water (GUDI) screening assessments for the two drinking water supply wells in Nackawic. The purpose of the GUDI protocol is to help identify groundwater supply sources that are vulnerable to microbiological contamination, either continuously or intermittently.



9) Equipment Purchases

Administration

Recreation			
HVAC System	\$30,440	Replaced 30-year-	old unit – no longer working

Zamboni \$120,721 Replaced 24-year-old Zamboni

Zero Turn Mower \$24,924 Additional mower to increase mowing efficiency

Arm Extension \$10,636 To install and remove docks at Big Axe Marina (Loader attachment)

19

Public Works

Ride on Mower	\$15,643	Replaced 20-year-old mower
Trackless & Blower	\$200,014	Replaced 15-year-old trackless & snowblower
Garage Siding	\$25,373	Installed new metal siding at PW garage
Alarm System	\$14,179	Installed new security system at PW garage

Solid Waste Collection

Garbage Truck \$317,653 Purchased new truck to provide new service

NACKAWIC-MILLVILLE RURAL COMMUNITY CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2024

TABLE OF CONTENTS

DECEMBER 31, 2024

	<u>I</u>	PAGE
In	dependent auditor's report	1 - 2
<u>Co</u>	onsolidated financial statements:	
	Consolidated statement of financial position	3
	Consolidated statement of operations and accumulated surplus.	4
	Consolidated statement of change in net debt	5
	Consolidated statement of cash flows	6
	Notes to the consolidated financial statements	7 - 30

Shannon & Buffett, LLP

Chartered Professional Accountants

GARRY L. ARMSTRONG, CPA, CA RON W. SAUNTRY, CPA, CA

July 21, 2025

INDEPENDENT AUDITOR'S REPORT

To the Mayor and the Members of the Council:

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Nackawic-Millville Rural Community (the Rural Community), which comprise the consolidated statement of financial position as at December 31, 2024, and the consolidated statements of operations and accumulated surplus, change in net debt and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Rural Community as at December 31, 2024, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for the Public Sector.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Rural Community in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Our audit was conducted for the purposes of forming an opinion on the consolidated financial statements taken as a whole. Notes 19, 20 and 21 on pages 21, 22 and 23 respectively are presented for purposes of additional information and are not a required part of the consolidated financial statements. Such information, except for that portion marked "unaudited" on which we express no opinion, has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion, in the audit of the consolidated financial statements taken as a whole.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian accounting standards for the Public Sector, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Rural Community's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Rural Community or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Rural Community's financial reporting process.

-1-

INDEPENDENT AUDITOR'S REPORT (continued)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Rural Community's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Rural Community's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Rural Community to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Shannon & Buffeff LLP
Chartered Professional Accountants

-2-

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2024

	2024	<u>2023</u>
Financial assets: Cash (note 3)	\$ 1,146,344	\$ 715,007
Receivables: - Federal government and its agencies (note 4) - Province of New Brunswick (note 5) - Other	221,830 113,879 149,485	198,890 1,082,639 58,583
	1,631,538	2,055,119
Liabilities:		
Bank indebtedness (note 6)	-	756,769
Payables and accruals (note 7)	649,228	481,886
Deferred revenue (note 8)	260,567	20,368
Long-term debt (note 9)	1,363,000	815,000
Accrued retirement allowance (note 10)	66,800	62,388
Accrued pension benefit liability (note 11)	2,200	14,400
	2,341,795	2,150,811
Net debt	(710,257)	(95,692)
Non-financial assets:		
Tangible capital assets (note 12)	23,551,829	22,234,474
Accumulated amortization	(12,107,818)	(11,523,772)
	11,444,011	10,710,702
Inventory of supplies	46,306	46,960
Prepaid expenses	9,740	
	11,500,057	_10,757,662
Accumulated surplus (page 4)	\$ <u>10,789,800</u>	\$ <u>10,661,970</u>

Approved by:

Mayor

Shannon & Buffett, LLP

Chartered Professional Accountants

CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

FOR THE YEAR ENDED DECEMBER 31, 2024

P	((Unaudited) 2024 <u>Budget</u>		2024 <u>Actual</u>		2023 Actual
Revenue: Property tax warrant Services provided to other governments Sale of services, fines and other fees Unconditional grant Other government transfers Utility user fees Interest Other	\$	2,914,809 162,257 210,700 112,085 52,129 355,691 16,020 7,560 3,831,251	\$	2,914,809 171,832 205,979 112,085 611,941 353,090 55,099 52,408	\$	2,563,861 152,948 182,757 121,726 1,304,062 323,785 42,052 14,340 4,705,531
Expenses: General government services Protective services Transportation services Environmental health services Environmental development services Recreation and cultural services Utility services Loss on disposal of tangible capital assets	_	592,709 984,006 861,254 350,836 230,643 848,471 496,592	_	605,474 863,899 783,477 534,738 206,118 806,509 478,337 70,861 4,349,413	-	598,743 931,871 695,271 349,599 192,164 500,424 389,475
Annual surplus (deficit) (note 19)	\$_	(533,260)	_	127,830	_	1,047,984
Accumulated surplus, beginning of year: As originally stated Adjustment of opening accumulated surplus (note As restated	24)		_	10,714,099 (52,129) 10,661,970	-	9,666,115 (52,129) 9,613,986
Accumulated surplus, end of year			\$_	10,789,800	\$_	10,661,970

-4

CONSOLIDATED STATEMENT OF CHANGE IN NET DEBT

FOR THE YEAR ENDED DECEMBER 31, 2024

	2024	<u>2023</u>
Annual surplus	\$ <u>127,830</u>	\$ <u>1,047,984</u>
Acquisition of tangible capital assets Amortization of tangible capital assets Loss on disposal of tangible capital assets Proceeds on disposal of tangible capital assets Decrease in inventory of supplies (Increase) decrease in prepaid expenses	(1,490,103) 671,673 70,861 14,260 654 (9,740) (742,395)	(1,286,190) 433,163 - 13,607 - 5,533
Increase (decrease) in net debt	(614,565)	214,097
Net debt, beginning of year	(95,692)	(309,789)
Net debt, end of year	\$ <u>(710,257</u>)	\$ (95,692)

CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2024

		2024		<u>2023</u>
Operating transactions: Annual surplus	\$	127,830	\$	1,047,984
Non-cash items:	ф	127,030	Φ	1,047,704
- Amortization of tangible capital assets		671,673		433,163
- Loss on disposal of tangible capital assets		70,861		-
Change in deferred revenue		240,199		(82,934)
Change in inventory of supplies Change in prepaid expenses		654 (9,740)		13,607 5,533
Other (note 15)		1,014,472		(805,072)
ond (note to)		1,011,112	-	(003,072)
	-	2,115,949		612,281
Capital transactions:				
Acquisition of tangible capital assets		(1,490,103)		(1,286,190)
Proceeds on disposal of tangible capital assets	_	14,260	-	
		(1,475,843)	_	(1,286,190)
Financing transactions:				
Increase in long-term debt		667,000		-
Long-term debt retirement	-	(119,000)		(206,000)
	_	548,000	_	(206,000)
Increase (decrease) in cash position		1,188,106		(879,909)
Cash position, beginning of year		(41,762)	_	838,147
Cash position, end of year	\$_	1,146,344	\$_	(41,762)
Represented by:				
Cash	\$	1,146,344	\$	715,007
Bank indebtedness	_		-	(756,769)
	\$	1,146,344	\$_	(41,762)

-6-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

1. Reporting entity:

Effective January 1, 2023, as established under the Province of New Brunswick Local Governance Act, the Town of Nackawic, the Village of Millville and portions of the Local Service Districts of Southampton, Queensbury, Dumfries and Bright, amalgamated to create the Nackawic-Millville Rural Community. The Rural Community is exempt from income tax under Section 149 (I) (c) of the Canadian Income Tax Act.

2. Significant accounting policies:

(a) Basis of accounting -

The consolidated financial statements of the Rural Community are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of CPA Canada.

The focus of PSAB financial statements is on the financial position of the Rural Community and the changes thereto. The Consolidated Statement of Financial Position includes all of the assets and liabilities of the Rural Community.

The consolidated financial statements reflect assets, liabilities, revenues, expenditures and changes in net financial assets and cash flows of the reporting entity. The reporting entity is comprised of all organizations and enterprises accountable for the administration of their affairs and resources to the Rural Community and which are owned or controlled by the Rural Community.

Interdepartmental and organizational transactions and balances have been eliminated.

(b) Operating budget -

The operating budget figures contained in these consolidated financial statements were approved by Council on November 28, 2023 (General and Utility) and the Minister of Environment and Local Government on December 6, 2023 (General and Utility).

(c) Revenue recognition -

Unrestricted revenue is recorded on an accrual basis and is recognized when collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Other revenue is recorded when it is earned.

-7-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

2. Significant accounting policies (continued):

(d) Use of estimates -

The preparation of the consolidated financial statements in conformity with Canadian accounting standards for the Public Sector requires management to make estimates that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the period in which they become known. Actual results may differ from those estimates.

(e) Cash and cash equivalents -

Cash and cash equivalents include cash on hand and balances with banks.

(f) Investments -

Guaranteed investment certificates are recorded at cost. The corresponding accrued interest receivable is included in Receivables - Other.

(g) Tangible capital assets -

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost of the tangible capital asset is amortized on a straight-line basis over the estimated useful life as follows:

<u>Years</u>
15-30 years
25-40 years
5-15 years
5-40 years
15-40 years
25-75 years

Assets under construction are not amortized until the asset is available for productive use.

Amortization commences with the year after acquisition.

There is no amortization in the year of disposal.

-8-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

2. Significant accounting policies (continued):

(h) Segmented information -

The Rural Community is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the Rural Community's operations and activities are organized and reported by function. This presentation was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Municipal services are provided by departments as follows:

General government services

This department is responsible for the overall governance and financial administration of the Rural Community. This includes council functions, general and financial management, legal matters and compliance with legislation as well as civic relations.

Protective services

This department is responsible for the provision of policing services, fire protection, emergency measures, animal control and other protective measures.

Transportation services

This department is responsible for common services, road and street maintenance, street lighting, traffic services, parking and other transportation related functions.

Environmental health services

This department is responsible for the provision of waste collection and disposal.

Environmental development services

This department is responsible for planning and zoning, community development, tourism and other municipal development and promotion services.

Recreation and cultural services

This department is responsible for maintenance and operation of recreational and cultural facilities, including the arena, parks and playgrounds and other recreational and cultural facilities.

Utility services

This department is responsible for the provision of the water supply and delivery systems as well as the sewerage services including the maintenance and operation of the underground networks, treatment plants, reservoirs and lagoons and related systems.

-9-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

2. Significant accounting policies (continued):

(i) Post-employment benefits -

The Rural Community recognizes its obligations under post-employment benefit plans and the related costs, net of plan assets. The Rural Community has a retirement allowance liability as documented in note 10 and a pension benefit liability as documented in note 11.

3. Cash:

3.	Cash:	2024		2023
	Internally restricted cash - Reserves and Gas Tax (CCBF) Internally restricted cash - Forestry Scholarship Trust Fund Unrestricted cash	\$ 920,160 5,100 221,084	\$	700,963 5,100 8,944
		\$ 1,146,344	\$	715,007
4.	Receivables - Federal government and its agencies:			
		<u>2024</u>		<u>2023</u>
	Canada Revenue Agency (HST)	\$ 221,830	\$_	198,890
5.	Receivables - Province of New Brunswick:			
		2024		<u>2023</u>
	Department of Environment and Local Government Regional Development Corporation Department of Transportation Other amounts	\$ 10,230 103,649 -	\$	289,391 421,108 364,010 8,130
		\$ 113,879	\$	1,082,639

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

6.	Bank	c ind	leb	ted	ness:

Outstanding cheques in excess of funds on deposit

7. Payables and accruals:

Included in payables and accruals at December 31, 2024 is an amount of \$23,757 for payroll deductions owing to Receiver General.

8. Deferred revenue:

		<u>2024</u>		<u>2023</u>
Gas Tax funding (CCBF)	\$	117,682	\$	20,368
Department of Environment and Local Government		135,835		-
NB Power Corporation	_	7,050	-	
	\$	260,567	\$	20,368

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

9. Long-term debt:

				<u>2024</u>	2023
New Brui	nswick Mun	icipal Finance Corporation:			
- 3.294%	to 3.962%,	due 2034 (OIC # 21-0030)	\$	150,000	\$ -
- 1.25%	to 4.15%,	due 2028 (OIC # 13-0014)		63,000	77,000
- 1.20%	to 2.70%,	due 2027 (OIC # 16-0055)		96,000	127,000
- 0.90%	to 2.05%,	due 2030 (OIC # 19-0063)		324,000	375,000
- 1.65%	to 3.20%,	due 2032 (OIC # 16-0035)		213,000	236,000
- 3.294%	to 3.962%,	due 2034 (OIC # 24-0025; # 24-0056)	_	517,000	
			\$_	1,363,000	\$ 815,000

Approval of the Municipal Capital Borrowing Board has been obtained for the \$1,363,000 debentures amount.

Principal payments required during the next five years are as follows:

2025	-	\$ 179,000
2026	-	184,000
2027	-	188,000
2028	-	160,000
2029	-	149,000

The Rural Community has additional ministerial authority for long-term borrowing for capital purposes as follows:

OIC # 24-0025	General Capital Fund - Transportation/Recreation	\$ 300,000
OIC # 24-0056	General Capital Fund - Environmental Health	33,000
		\$ 333,000

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

10. Accrued retirement allowance:

Employees of the Rural Community are eligible to receive a retiring allowance based on the number of years of service. The benefit is paid out to employees who discontinue employment for reasons other than termination. The minimum severance pay is equivalent to two weeks pay and the maximum amount is fourteen weeks pay.

The retirement allowance has been recorded based on the current employees who qualify for the allowance based on current salary rates. No provision has been made for actuarial adjustments for future events.

	<u>2024</u>	2023
Opening balance Withdrawals Expense for the year	\$ 62,388 - 4,412	\$ 66,234 (3,846)
Closing balance	\$ 66,800	\$ 62,388

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

11. Accrued pension benefit liability:

The Rural Community and its employees participate in the New Brunswick Municipal Employees Pension Plan (NB MEPP). The NB MEPP is a multiple-employer defined benefit pension plan administered by a board elected by the members under the provisions of the Province of New Brunswick Local Governance Act. The NB MEPP provides pensions based on length of service and best average earnings.

Employees make contributions using rates that vary by earnings level and employment category, with an overall average contribution rate of approximately 7.95%. Each municipality contributes an amount that equals their employees contribution amounts. Pension Fund Assets are invested in Short Term Securities, Bonds, Canadian Equities and Foreign Equities.

Actuarial valuations for funding purposes are performed either annually or triennially depending on the financial position of the NB MEPP (currently annually). In turn, the actuarial valuations for accounting purposes are based on these figures (with adjustments). The most recent actuarial valuation was prepared as at December 31, 2022.

The actuarial valuation for accounting purposes was based on a number of assumptions about future events, such as inflation rates, interest rates, wage and salary increases and employee turnover and mortality. The assumptions used reflect management's best estimates. The following summarizes the major assumptions in the valuation as at December 31, 2023:

- The expected inflation rate is 2.1%
- The discount rate used to determine the accrued benefit obligation is 6.05%
- The expected rate of return on assets is 6.05%
- Retirement age varies by age and employment category
- Estimated average remaining service life (EARSL) is 14 years

The actuarial valuation prepared as at December 31, 2022 indicated that the market value of net assets available for the accumulated plan benefits was less than the present value of these benefits. The pension plan has been granted a solvency deficiency exemption by the Province of New Brunswick. On a going concern valuation basis, the actuarial valuation indicated a plan deficit of \$12,228,600, a change of \$13,522,700 from the December 31, 2021 surplus of \$1,294,100. Based on the assumptions as at December 31, 2022, the actuary expected the level of employer and employee contributions to be sufficient to fund the current service cost and going concern special payments as required by the Pension Benefits Act.

The following summarizes the NB MEPP data as it relates to the Rural Community:

- The average age of the 9 active employees covered by the NB MEPP is 54.3 (as at December 31, 2022)
- Benefit Payments were \$81,000 in 2023 and were estimated to be \$42,900 in 2024
- Combined contributions were \$73,600 in 2023 and were estimated to be \$75,800 in 2024

-14-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

11. Accrued pension benefit liability (continued):

In addition to determining the position of the NB MEPP as it relates to the Rural Community as at December 31, 2022 and December 31, 2023, NB MEPP's actuary performed an extrapolation of the December 31, 2023 accounting valuation to determine the estimated position as at December 31, 2024. The extrapolation assumes assumptions used as at December 31, 2024 remain unchanged from December 31, 2023. The extrapolation also assumes assets return 6.05% net of all fees and expenses. If experience is different than assumed, amounts will adjust to reflect actual experience. Results of the extrapolation are as follows:

	(Estimated) Jan. 1, 2024 to	(Estimated) Jan. 1, 2023 to
Accrued benefit liability:	Dec. 31, 2024	Dec. 31, 2023
Accrued benefit liability, beginning of year Adjustment to estimate Pension expense for the year Less employer contributions	\$ 14,400 (17,400) 43,100 (37,900)	\$ 6,800 35,900 (28,300)
Accrued benefit liability, end of year	\$2,200	\$14,400
	(Estimated) Jan. 1, 2024 to	(Estimated) Jan. 1, 2023 to
Reconciliation of funded status at end of year:	Jan. 1, 2024	Jan. 1, 2023
Reconciliation of funded status at end of year: Accrued benefit obligation Plan assets	Jan. 1, 2024 to	Jan. 1, 2023 to
Accrued benefit obligation	Jan. 1, 2024 to Dec. 31, 2024 \$ 1,539,300	Jan. 1, 2023 to Dec. 31, 2023 \$ 1,464,900

-15-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

11.	Accrued pension benefit liability (continued): Reconciliation of accrued benefit obligation:	(Estimated) Jan. 1, 2024 to Dec. 31, 2024	(Estimated) Jan. 1, 2023 to Dec. 31, 2023
	Accrued benefit obligation, beginning of year Adjustment to estimate Current service cost Benefit payments Interest for period Accrued benefit obligation, end of year	\$ 1,464,900 (38,100) 68,300 (42,900) 87,100 \$ 1,539,300	\$ 1,378,300 44,700 (42,900) 84,800 \$ 1,464,900
	Reconciliation of plan assets:	(Estimated) Jan. 1, 2024 to Dec. 31, 2024	(Estimated) Jan. 1, 2023 to Dec. 31, 2023
	Plan assets, beginning of year Adjustment to estimate Employer contributions Employee contributions Benefit payments Return on plan assets during year Plan assets, end of year	\$ 1,314,700 15,800 37,900 37,900 (42,900) 81,500	\$ 1,225,200 28,300 28,300 (42,900)
		(Estimated) Jan. 1, 2024 to Dec. 31, 2024	(Estimated) Jan. 1, 2023 to Dec. 31, 2023
	Pension expense: Employer current service cost Interest on accrued benefit obligation Expected return on assets Experience (gain) loss	\$ 30,400 87,100 (81,500) 7,100 \$ 43,100	\$ 16,400 84,800 (75,800) 10,500 \$ 35,900

-16-

Shannon & Buffett, LLP Chartered Professional Accountants

Shannon & Buffett, LLP Chartered Professional Accountants

NACKAWIC-MILLVILLE RURAL COMMUNITY

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

12.

a.i	Tangible capital assets:									
		Land	Land	Buildings	Vehicles	Machinery and Equipment	Roads and Streets	Water/ Sewerage	2024 Total	2023 Total
	Cost:									
	Balance, beginning of year Additions Disposals	\$ 1,191,399	\$2,012,921 523,708	\$4,770,463	\$2,114,867 638,388 (172,748)	\$1,305,371	\$6,526,910	\$4,312,543	\$22,234,474 1,490,103 (172,748)	\$20,948,284
	Balance, end of year	1.191,399	2,536,629	4,892,207	2,580,507	1,399,498	6,526,910	4,424,679	23,551,829	22,234,474
	Accumulated amortization:									
	Balance, beginning of year Amortization Disposals		610,612	2,806,209 92,846	930,631 152,915 (87,627)	78,174	3,995,143 164,159	2,176,272	11,523,772 671,673 (87,627)	11,090,609
	Balance, end of year	'	678,530	2,899,055	995,919	1,083,079	4,159,302	2,291,933	12,107,818	11,523,772
	Net Book Value of Tangible Capital Assets	\$ 1,191,399	\$ 1,858,099	\$ 1,993,152	\$ 1,584,588	\$ 316,419	\$2,367,608	\$2,132,746	\$11,444,011	\$ 10,710,702
	Consists of: General Fund Assets Water/Sewerage Fund Assets	\$1,032,959	\$ 1,858,099	\$1,993,152	\$1,584,588	\$ 313,290	\$2,367,608	2,132,746	\$ 9,149,696	\$ 8,416,440
		\$ 1,191,399	\$ 1,858,099	\$ 1,993,152	\$ 1,584,588	\$ 316,419	\$ 2,367,608	\$2,132,746	\$ 11,444,011	\$ 10,710,702

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

13. Short-term borrowings compliance:

(i) Operating borrowing

As prescribed in the Province of New Brunswick Local Governance Act, borrowing to finance General Fund operations is limited to 4% of the Rural Community's operating budget. Borrowing to finance Utility Fund operations is limited to 50% of the operating budget for the year. In 2024, the Rural Community has complied with these restrictions.

(ii) Inter-fund borrowing

The Municipal Financial Reporting Manual requires that short-term inter-fund borrowings be repaid in the next year unless the borrowing is for a capital project. The amounts payable between Funds are in compliance with these requirements.

14. Utility Operating Fund Surplus/Deficit:

The Province of New Brunswick Local Governance Act requires Utility Operating Fund surplus/deficit amounts to be absorbed into one or more of four Operating Budgets commencing with the second next ensuing year; the balance of the surplus/deficit at the end of the year consists of:

		2024		2023
	2024 Surplus 2023 Surplus 2022 Deficit	\$ 24,368 1,283	\$	1,283 (17,780)
		\$ 25,651	\$_	(16,497)
15.	Other (Consolidated Statement of Cash Flows):	2024		<u>2023</u>
	(Increase) decrease in amounts receivable Increase in accounts payable and accrued liabilities Increase (decrease) in accrued retirement allowance Increase (decrease) in accrued pension liability	\$ 854,918 167,342 4,412 (12,200)	\$	(1,101,574) 282,548 (3,846) 17,800
		\$ 1,014,472	\$_	(805,072)

-18-

Shannon & Buffett, LLP
Chartered Professional Accountants

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

16. Financial instruments:

The Rural Community's financial instruments consist of cash, receivables, bank indebtedness, payables and accruals, long-term debt, accrued retirement allowance and accrued pension benefit liability. It is management's opinion that the Rural Community is not exposed to significant interest or currency risk arising from these financial instruments. The fair value of these financial instruments approximates their carrying values, unless otherwise noted.

The Rural Community is subject to credit risk through accounts receivable. The Rural Community minimizes credit risk through on-going credit management.

17. Commitments:

The Rural Community has contracts for solid waste collection, lane marking, dispatch, local planning services, equipment rental, and a fire truck at December 31, 2024 which expire at various dates between 2025 and 2039. Future minimum payments (excluding HST) are approximately as follows:

2025	-	\$	256,500
2026	-		45,800
2027	-		43,700
2028	-		37,400
2029	-		37,400
Thereafter	•	_	373,900
		\$	794,700

Shannon & Buffett, LLP Chartered Professional Accountants

NACKAWIC-MILLVILLE RURAL COMMUNITY

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

18. Schedule of Segment Disclosure:

-21-

NACKAWIC-MILLVILLE RURAL COMMUNITY

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

19. Reconciliation of Annual Surplus (Deficit):

Total	\$ 127,830		17,433 (28,646)		70,861 14,260 (172,748)	2	671,673	(12,200)	560,633	688,463
Utility Capital Reserve	\$ 10.394			(000'5)		,		1	(5,000)	\$ 5,394
General Operating Reserve	\$ 2,101			(900'05)			•		(50,000)	\$ (47,899)
General Capital Reserve	\$ 20,451		, ,		* * *	•	1			\$ 20,451
Utility Capital Fund	\$ (33,431)		• •			14,000	115,661		129,661	\$ 96.230
Utility Operating Fund	\$ 51,148		(17,780)	5,000	* * *	(14,000)	r		(26.780)	\$ 24,368
General Capital Fund	\$ (139,181)		• •	298,040	. (172,748)	105,000	556,012		786,304	\$ 647,123
General Operating Fund	\$ 216,348		17,433 (10,866)	(298,040) 50,000	70,861 14,260	(105,000)		(12,200)	(273,552)	\$ (57,204)
	2024 Annual surplus (deficit)	Adjustments to annual surplus (deficit) for funding requirements:	Second previous year's surplus Second previous year's deficit	Transfers: General Operating Fund to General Capital Fund General Operating Reserve to General Operating Fund - Utility Capital Reserve to Utility Operating Fund	Loss on disposal of tangible capital assets Proceeds on disposal of tangible capital assets Disposal of tangible capital assets	Long-term debt principal repayment	Amortization expense	Change in amount recorded under PSAB for pension benefit liability	Total adjustments to 2024 annual surplus (deficit)	2024 Annual Fund surplus (deficit)

Shannon & Buffett, LLP Chartered Professional Accountants

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

20. Statement of Reserves:

	General Capital Reserve	General Operating Reserve	Utility Capital Reserve	2024 Total	2023 Total
Assets					
Cash Due from Other Funds	\$ 557,565	\$ 77,213	\$ 264,140	\$ 898,918	\$ 547,971
and Reserves				-	317,000
	_557,565	77,213	264,140	898,918	864,971
<u>Liabilities</u>					
Due to Other Funds and Reserves	1,000	50,000	5,000	56,000	
Accumulated surplus	\$ <u>556,565</u>	\$27,213	\$ <u>259,140</u>	\$ <u>842,918</u>	\$ <u>864,971</u>
Revenue					
Transfers from General and Utility Operating Funds Interest	\$ <u>-</u> 20,452	\$ - 2,101	\$ - 10,394	\$ <u>-</u> 32,947	\$ 318,000 24,112
	20,452	2,101	10,394	32,947	342,112
Expenditures					
Transfers to General and Utility Operating Funds	-	50,000	5,000	55,000	<u>75,000</u>
Annual surplus (deficit)	\$ <u>20,452</u>	\$ <u>(47,899</u>)	\$5,394	\$ <u>(22,053)</u>	\$ <u>267,112</u>

As prescribed in the Province of New Brunswick Local Governance Act, the amounts held in the General Operating Reserve are limited to 5% of the Rural Community's General expenditures in the previous year's operating budget (ie. 2023). As at December 31, 2024, the Rural Community is in compliance with these restrictions.

-22-

Shannon & Buffett, LLP Chartered Professional Accountants

\$ (533,260)

\$ 138,413

\$ (671,673)

NACKAWIC-MILLVILLE RURAL COMMUNITY

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

Operating Budget to PSAB Budget: (Unaudited) 21.

(Onaudited)					
	Operating Budget General	Operating Budget Utility	Amortization TCA	Transfers	Total
Revenue:					
Property tax warrant	\$ 2.914.809	•	69	69	\$ 2.914.809
Services provided to other governments	162,257				162,257
Sales of services, fines and other fees	210,700	1		1	210,700
Other government transfers	52.129	1		•	52.129
Other transfers	140,547	46.500	1	(187,047)	1
Utility user fees	•	355,691	t		355,691
Unconditional grant	112,085	í		,	112,085
Interest	14,000	2,020		•	16,020
Second previous year's surplus	17,433	•	•	(17,433)	
Other	3,060	4.500			7,560
	3,627,020	408.711	1	(204.480)	3.831.251
Expenditures:					
General government services	545,321	1	121.640	(74.252)	592,709
Protective services	927.756		92,934	(36.684)	984,006
Transportation services	681.418	•	246.611	(66,775)	861,254
Environmental health services	350.836	ı	E	ı	350,836
Environmental developmental services	230,643	•		1	230,643
Recreation and cultural services	753,644	1.	94.827	,	848,471
Fiscal services:					
 Long-term debt repayments 	105,000	2,000	•	(110,000)	•
- Interest	21,536	2,000	ř	(26.536)	
- Other transfers	1	10,000	•	(10,000)	
Utility services	•	370,931	115,661	10,000	496.592
Second previous year's deficit	10,866	17,780		(28,646)	1
	000 000 0	11007	""	1000 010	
	3,627,020	408,711	0/1/0/3	(342,893)	4,364,511

Shannon & Buffett, LLP Chartered Professional Accountants

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

22. Revenue and expense support:

Revenue:	(Unaudited) 2024 <u>Budget</u>	2024 <u>Actual</u>	2023 Actual
Services provided to other governments: Fire protection Road and streets	\$ 154,015 <u>8,242</u> \$ 162,257	\$ 163,857 7,975 \$ 171,832	\$ 145,312
Sale of services, fines and other fees: Arena Parks and playgrounds Marina Animal licences and book sales Building permits	\$ 78,000 2,700 90,000 40,000 \$ 210,700	\$ 92,205 1,778 85,205 105 26,686 \$ 205,979	\$ 74,153 2,038 71,501 716 34,349 \$ 182,757
Other government transfers: Government of Canada: Grants – Wage subsidies Canadian Heritage Province of New Brunswick: Gas Tax funding (CCBF) Grants – Wage subsidies Environment and Local Government Tourism, Heritage and Culture Regional Development Corporation Department of Transportation Other amounts	\$ - 52,129	\$ 10,815 13,166 10,781 155,529 421,650	\$ 10,332 1,920 453,594 6,925 13,872 18,600 432,224 364,010 2,585
Other: Worksafe refund Other	\$ 52,129 \$ 7,560 \$ 7,560	\$ 611,941 \$ 27,246 25,162 \$ 52,408	\$\frac{1,304,062}{1,3400}\$ \$\frac{14,340}{14,340}\$

-24-

Shannon & Buffett, LLP Chartered Professional Accountants

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

22. Revenue and expense support (continued):

Expenditures:	(Unaudii 2024 <u>Budge</u>	2024	2023 Actual
General government services: Legislative:			
- Mayor - Councillors - Other	\$ 17,0 47,2 3,0	33,498	\$ 13,697 36,253 4,194
	67,2	48,020	54,144
Administrative: - Personnel - Public liability insurance - Wages - Summer students - Office - Solicitor - Cost of assessment - Pension	191,2 4,2 109,3 10,0 67,3 (12,2	.53 3,893 - 18,373 .07 128,008 .00 3,985 .71 67,371	200,175 3,992 21,769 83,730 10,856 61,565
	370,0	386,452	382,087
Financial management: - External audit - Consulting	18,0 ————————————————————————————————————	<u> </u>	16,607 1,552 18,159
Other: - Training and civic relations - Other fees and taxes - Payment in lieu of taxes - Amortization - Interest and bank charges	2,5 7,7 121,6 	00 1,992 73 24,433 40 121,640 00 6,500 13 154,565	450 20,105 131 117,745 5,922 144,353 \$_598,743

-25-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

22. Revenue and expense support (continued):

Revenue and expense support (continued):	/IIJ!4J\		
	(Unaudited) 2024 <u>Budget</u>	2024 Actual	2023 Actual
Expenditures (continued):			
Protective services:			
RCMP	\$ <u>202,286</u>	\$202,287	\$ <u>196,394</u>
Fire:			
- Administration	74,756	5,772	5,502
- Firefighting force	71,928	68,999	77,887
- Fire alarm system	47,300	42,571	48,709
- Station and building	129,585	55,781	65,892
- Fire fighting	259,217	266,371	193,484
- Training	55,300	51,717	63,464
- Amortization	92,934	92,934	203,712
- Interest	9,816	9,728	11,357
- Other	3,325	3,325	2,449
	744,161	597,198	672,456
Emergency measures	27,886	2,780	4,048
Other:			
Building inspection	_	53,176	50,082
Animal and pest control	9,673	8,458	8,891
	9,673	61,634	58,973
	\$ <u>984,006</u>	\$863,899	\$ <u>931,871</u>

-26-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

22. Revenue and expense support (continued):

Expenditures (continued):	(Unaudited) 2024 <u>Budget</u>		2023 <u>Actual</u>	
Transportation services: Common services: - Administration - General equipment - Workshops and other buildings	\$ 103,567 10,000 	\$ 66,134 8,964 30,026	\$ 100,937 7,132 19,858 127,927	
Roads and streets: - Summer maintenance - Snow and ice removal - Sidewalks - Culverts and drainage ditches - Street lighting - Amortization - Interest - Storm sewers	122,193 262,097 8,000 4,000 57,500 246,611 6,220 6,000	171,111 177,244 249 72,880 246,611 7,776 	98,178 161,486 2,746 56,715 226,569 6,801 6,245	
Traffic services: - Street signs and traffic lane markings	8,200 \$_861,254		8,604 \$695,271	

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

22. Revenue and expense support (continued):

Revenue and expense support (continued): Expenditures (continued):	(Unaudited) 2024 <u>Budget</u>	2024 <u>Actual</u>	2023 <u>Actual</u>	
Environmental health services: Administration Solid waste collection Other solid waste disposal and recycling Interest	\$ - 222,836 128,000	\$ 212 418,796 113,155 2,575	\$ 198 186,089 163,312	
	\$350,836	\$534,738	\$ <u>349,599</u>	
Environmental development services: Community planning Community development Tourism promotion Administration and other Public Health initiatives Economic and Tourism Development: - Capital Region Service Commission Destination Nackawic Economic Development: - Economic Development officer Website development	\$ 123,139 3,792 800 10,000 32,912 60,000 	\$ 100,308 7,052 834 5,012 32,912 60,000 	\$ 64,040 9,508 417 4,816 30,000 37,916 45,000 467 \$ 192,164	
Recreation and cultural services: Administration Rinks and arenas Marina Training and development Parks and playgrounds Other recreation facilities Library Amortization (adjustment)	\$ 84,428 258,892 110,000 1,600 157,586 99,724 41,414 94,827 \$ 848,471	\$ 81,166 288,347 109,636 1,509 124,664 66,792 39,568 94,827 \$ 806,509	\$ 94,630 237,262 112,264 1,233 88,600 112,388 34,762 (180,715) \$ 500,424	

-28-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

22. Revenue and expense support (continued):

Expenditures (continued):		(Unaudited 2024 <u>Budget</u>)	2024 <u>Actual</u>		2023 <u>Actual</u>
Utility services:						
Water supply:						
- Administration	\$	45,285	\$	44,690	\$	39,929
 Purification and treatment 		23,415		36,193		19,754
 Source of supply 		40,915		38,731		37,418
 Transmission and distribution 		47,665		52,409		32,420
 Power and pumping 		32,415		35,544		32,558
- Billing and collection		9,459		8,129		7,621
- Billing discounts		2,200		1,738		2,065
- Interest		10,000		2,813		3,588
- Amortization	<u>-</u>	57,831	_	57,831	_	33,611
	-	269,185	_	278,078	0	208,964
Sewer collection and disposal:						
- Administration		11,270		14,399		10,372
- Sewer collection system		29,252		21,679		29,143
- Sewer treatment and disposal		91,472		85,848		94,190
- Billing and collection		18,312		8,129		7,621
- Billing discounts		2,200		1,714		2,004
- Interest		17,071		10,660		4,940
- Amortization	_	57,830		57,830	_	32,241
	_	227,407		200,259	_	180,511
	\$_	496,592	\$	478,337	\$_	389,475

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024

23. Forestry Scholarship Trust Fund:

In 1993, the Forestry Capital of Canada Committee founded the Forestry Scholarship Trust Fund. The administration of the Trust Fund is the responsibility of the Rural Community.

Eligible recipients of the scholarship from the Trust Fund are Nackawic High School seniors enrolled and accepted in a forestry related post-secondary program. A scholarship of \$250 was awarded during the year. Financial assets of the Trust Fund at December 31, 2024 consist of cash of \$5,100.

24. Adjustment of opening accumulated surplus:

Opening accumulated surplus has been adjusted to reflect the proper balances brought into the amalgamation January 1, 2023 from the Local Service Districts.

25. Comparative figures:

Certain 2023 comparative figures have been reclassified to conform with the financial statement presentation adopted for 2024.

-30-